

KYIVSTAR GROUP LTD.

Remuneration Committee Charter

Purpose

The purpose of the Remuneration Committee (the “**Committee**”) is to assist and advise the board of directors (the “**Board**”) of Kyivstar Group Ltd. (the “**Company**”) and together with its subsidiaries, the “**Kyivstar Group**”) in discharging its responsibilities with respect to overseeing the performance, selection, re-appointment, early termination (whether by mutual consent or otherwise) and compensation of the Company’s Executive Chairman, and other senior managers (as listed in Item 6.A of the Company’s Annual Report on Form 20-F), the chief executive officers of all operating subsidiaries (“**OpCos**”) of the Company and such other positions as the Committee may determine from time to time (collectively, the “**Senior Executives**”). The Committee shall also periodically assess director compensation and participation in benefit/incentive plans and proffer its recommendations in respect of the same to the Board.

The Committee has overall responsibility for approving and evaluating the Kyivstar Group’s director, executive and employee compensation and benefit/incentive plans, policies and programs and supervising the administration of the Kyivstar Group’s equity incentive plans and other compensation and benefit/incentive programs. The Committee shall also advise the Board on the Company’s overall culture and values, talent management and succession planning programs, including by periodically assessing the substance and effectiveness of such programs and considering overall employee feedback and other measurements of effectiveness. The specific responsibilities of the Committee are set out further in this Charter.

Capitalized terms used without definition in this Charter have the meanings assigned to such terms in the Company’s Bye-laws (as may be amended/restated from time to time, the “**Bye-laws**”).

Committee Membership

The Committee shall consist of at least two members, each of whom must satisfy the independence requirements of the Nasdaq Stock Market LLC (“**Nasdaq**”), except as otherwise permitted by applicable Nasdaq rules. Committee members shall be appointed or re-appointed annually, at the first Board meeting following each annual general meeting of the Company. Each Committee member shall serve until his or her successor is duly appointed, subject to earlier resignation, retirement or removal with or without cause by the Board. Subject to the above requirements and the Byelaws, the Board shall have the power at any time to change the Committee’s membership and to fill any vacancies on the Committee.

Committee Meetings

The Committee shall meet at such times and places as may be determined by the Committee. The same procedural rules concerning notice of meetings, action by means of written consent or telephonic meetings and other procedural matters that apply to Board meetings shall also apply to Committee meetings. The presence of at least two Committee members at all times shall be required to transact business at Committee meetings, and the affirmative vote of at least two Committee members shall be required to authorize any action or recommendation of the Committee. Each member of the Committee shall have one vote. Unless otherwise authorized by the Board and permitted by applicable law, the Committee is not permitted to delegate any of its authority to any subcommittee.

Authority and Responsibilities

The Committee shall have the following specific authority and responsibilities (in addition to any others delegated by the Board to the Committee from time to time), in each case, subject to any rights conferred on the Company’s shareholders by applicable law or pursuant to the Bye-laws:

Compensation, Bonus, Benefit and Incentive Plans

1. The Committee shall review from time to time, modify if necessary, and approve: (a) the Kyivstar Group's corporate goals and objectives relevant to executive compensation; and (b) the structure of the Kyivstar Group's executive compensation with a view to ensuring that such compensation provision achieves the following: (i) appropriately rewards Senior Executives for their contributions to Kyivstar Group goals and objectives and (ii) appropriately links the interests of Senior Executives to the long-term interests of the Company's shareholders through a mix of long-term and short-term incentives including features to ensure appropriate focus on risk management, as well as long-term performance.
2. The Committee shall periodically evaluate the terms and administration of the benefit plans and long-term and short-term compensation plans, bonus plans and incentive plans of the Company and, as applicable, any of its subsidiaries to assure that they are structured, administered and applied (including appropriate participation) in a manner consistent with the Kyivstar Group's goals and objectives. The Committee shall be responsible for reviewing, approving and informing the Board of any significant changes therein.
3. The Committee shall periodically evaluate, approve and inform the Board of any amendments to existing equity-related plans and evaluate, approve and inform the Board of the adoption of any new equity-related plans, including determining when it is necessary (based on advice of the Company's counsel) or otherwise desirable: (a) to modify, discontinue or supplement any such plans; or (b) to submit such amendment for approval by the Company's shareholders (in cases involving equity issuances where shareholder approval is required under the Bye-laws or applicable law).
4. The Committee shall review, approve and inform the Board of any employment agreements, severance/separation arrangements, retirement arrangements, change in control agreements/provisions, and any special or supplemental benefits or perquisites for the Executive Chairman or other Senior Executives.
5. The Committee shall review, approve and inform the Board of any revisions to the Company's executive salary range structure, annual salary increase guidelines, and discuss all such compensation arrangements with the Executive Chairman and other Senior Executives.

Director Compensation and Benefits

6. The Committee shall periodically evaluate the compensation of directors (including the annual Board retainer fee, any equity-related compensation or incentive plan participation and fees for service on Board committees), taking into account the competitive landscape, the compensation of directors at other comparable companies and recommendations regarding best practices. The Committee shall formulate recommendations to the Board regarding such director compensation and any adjustments in compensation and/or incentives that the Committee considers appropriate. Such recommendations shall be delivered to the Board for consideration and approval.

Executive Chairman Performance, Compensation and Selection

7. The Committee shall annually review and assess the performance of the Executive Chairman, measured against agreed performance indicators (including in relation to financial performance, culture and values, and compliance and controls) and considering overall Company performance.
8. The Committee shall annually evaluate, approve and inform the Board of the compensation (and performance relative to compensation) of the Executive Chairman and the amounts and individual elements of the Executive Chairman's total compensation consistent with the

Company's corporate goals and objectives. In determining the long-term incentive component of the Executive Chairman's total compensation, the Committee should consider the Company's performance and relative shareholder return, the value of similar incentive awards to CEOs at comparable companies and the awards given to the Executive Chairman in prior years. The Executive Chairman cannot be present at any discussions or invoked in any voting, deliberations or determinations relating to his or her compensation.

9. The Committee shall identify and select candidates to serve as the Executive Chairman. The Committee may, as it deems necessary or desirable, select and engage on commercially reasonable terms a search consultant to identify candidates to become Executive Chairman.
10. Based on the Committee's identification of individuals suitable to serve as the Executive Chairman, the Committee shall select one candidate to recommend to the Board as the Committee's proposed candidate for the Executive Chairman position, or if the Committee is unable to agree on a single candidate, the Committee shall recommend the leading candidates to the Board.
11. The Committee shall consider, recommend and seek Board approval of any reappointment or early termination (whether by mutual consent or otherwise) of the Executive Chairman.
12. In evaluating candidates for the Executive Chairman position, the Committee shall take into account all factors it considers appropriate, which may include (among others) strength of character, mature judgment, demonstrated leadership abilities, career specialization, relevant technical skills, diversity and communication skills.
13. The Committee shall conduct all necessary and appropriate inquiries into the backgrounds and qualifications of possible candidates for the Executive Chairman position.

Senior Executive Performance, Compensation and Selection

14. The Committee shall annually evaluate, in conjunction with the Executive Chairman, the compensation and relative performance of the other Senior Executives. The Committee shall approve the individual elements of total compensation for each such Senior Executive.
15. The Committee shall review, consider and recommend to the Board candidates put forward by the Executive Chairman for such Senior Executive positions, and approve and inform the Board of their respective compensation.
16. The Committee shall consider and make recommendation to the Board regarding any reappointment or early termination (whether by mutual consent or otherwise) of any Senior Executives.

Oversee Succession Planning and Talent / Leadership Development

17. The Committee shall review and evaluate the Company's programs, priorities, and progress for recruiting, staffing, developing talent, motivating and retaining of competent Executive Chairman and Senior Executives (and potential successors) for present and future Company needs, including succession planning for the Executive Chairman and other Senior Executives.

Culture and Values

18. The Committee shall also advise the Board in relation to the Company's overall culture and values program, including by periodically assessing the substance and effectiveness of the program and considering overall employee feedback and other measurements of effectiveness.

Certain Subsidiary Specific Matters

19. The Committee shall be responsible for reviewing and approving the charters (and any amendments thereto) of non-statutory committees of each OpCo Board of directors (or equivalent bodies) established to regularly review respective subsidiary talent, succession, compensation, benefit and incentive plans, culture and KPIs among other activities provided in such charters.
20. The Committee shall be responsible for reviewing and approving the global guidelines for terms of engagement of local advisors to the OpCo Boards (or equivalent bodies) developed by the Company.
21. The Committee may from time to time review parameters in OpCos covering salary ranges, compensation structure and guidelines, as well as long-term and short-term incentive plans.

Retention of Consultants and Advisors; OpCo Boards, Delegation of Authority and Other Actions

22. The Committee shall have the authority, without having to seek prior Board approval, to obtain, at the Company's reasonable expense, advice and assistance from internal or external legal, accounting or other advisors as it deems advisable, and to retain and terminate such advisors to the Committee. The Committee shall keep the Company's Principal Financial Officer advised as to the general range of anticipated expenses for outside consultants.
23. Additionally, the Committee shall have sole authority to retain and terminate any compensation consultant that may be engaged to assist in evaluating the compensation of directors, the Executive Chairman or other Senior Executives and to approve such consultant's fees and other terms of retention.
24. The Committee shall have the authority to conduct or authorize investigations into or studies of any matters within the Committee's scope of responsibilities.

Clawback Policy

25. The Committee will administer and oversee the Company's compliance with the compensation recovery policy required by applicable SEC and Nasdaq rules.

Performance Evaluation

26. The Committee shall review its own performance and reassess the adequacy of this Charter at least annually in such manner as it deems appropriate and submit any recommendations for change to the Board for approval.

Structure and Operations

The Board shall designate one member of the Committee, annually, to act as the Committee chairperson. The Committee chairperson, with input from the other Committee members and, where appropriate, Company management, shall set and distribute agendas and background materials for each Committee meeting. Except as expressly provided in this Charter, the Bye-laws, or as required by applicable law, regulation or Nasdaq listing requirements, the Committee shall set its own rules of procedure.

The Committee shall determine who should attend its meetings in its sole discretion. The Committee may request that any directors, officers or other employees of the Company, or any other persons whose advice and counsel are sought by the Committee, attend any meeting of the Committee to provide such pertinent information or advice as the Committee requests. Attendance at meetings of the Committee by any directors who are not members of the Committee shall be on a non-voting observer basis. The

Committee may exclude from its meetings anyone (other than a Committee member) the Committee deems appropriate.

The Committee shall maintain proper minutes or other records of its meetings and shall give regular reports to the Board on these meetings and such other matters as required by this Charter or as the Board shall from time to time specify. Reports to the Board may take the form of oral or written reports by the chairperson of the Committee or any other Committee member designated by the Committee to give such report.

Amendment of this Charter

Any amendment to this Charter must be approved by the affirmative vote of a majority of the Board.

Availability

This Charter shall be made available on the Company's website.

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Effective Date: August 14, 2025